

UNDG HAITI RECONSTRUCTION FUND 2022 PROJECTS' UPDATE

- 1. Strengthening the Management of Services and the Health System in Haiti**
- 2. Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening**

**HAITIAN RECONSTRUCTION FUND
NARRATIVE PROGRESS REPORT
REPORTING PERIOD: JANUARY - DECEMBER 2022**

<p style="text-align: center;">Programme Title & Project Number</p> <ul style="list-style-type: none"> • Programme Title: Strengthening the Management of Services and the Health System in Haiti • Programme Number: 00098088 • MPTF Office Project Reference Number: 	<p style="text-align: center;">Country, Locality(s), Priority Area(s) / Strategic Results</p> <p><i>Country/Region</i> Haiti / Port-au-Prince</p> <p>The purpose of this project is to improve the health conditions of the Haitian population having access to the network of health services implemented through two strategic priorities directly related to the priorities of the government.</p>
<p style="text-align: center;">Participating Organization(s)</p> <ul style="list-style-type: none"> • Organizations that have received direct funding from the MPTF Office under this programme <p style="text-align: center;">UNDP</p>	<p style="text-align: center;">Implementing Partners</p> <ul style="list-style-type: none"> • National counterparts (government, private, NGOs & others) and other International Organizations <p style="text-align: center;">UNDP Brazil</p>
<p style="text-align: center;">Programme/Project Cost (US\$)</p> <p>Total approved budget as per project document: USD 19.800.000,00</p> <p>MPTF /JP Contribution:</p> <ul style="list-style-type: none"> • <i>by Agency (if applicable)</i> <p>Agency Contribution</p> <ul style="list-style-type: none"> • <i>by Agency (if applicable)</i> <p>Government Contribution <i>(if applicable)</i></p> <p>Other Contributions (donors) <i>(if applicable)</i></p> <p>TOTAL: USD 19.800.000,00</p>	<p style="text-align: center;">Programme Duration</p> <p>Overall Duration (<i>months</i>) 42 <i>months</i></p> <p>Start Date 23/06/2017</p> <p>Original End Date 22/06/2020</p> <p>Current End date 31/12/2022</p>
<p style="text-align: center;">Programme Assessment/Review/Mid-Term Eval.</p> <p>Assessment/Review - if applicable <i>please attach</i></p> <p><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date: <i>dd.mm.yyyy</i></p> <p>Mid-Term Evaluation Report – <i>if applicable please attach</i></p> <p><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date: <i>dd.mm.yyyy</i></p>	<p style="text-align: center;">Report Submitted By</p> <ul style="list-style-type: none"> ○ Name: Maria Teresa Amaral Fontes ○ Title: Programme Analyst ○ Participating Organization (Lead): UNDP ○ Email address: maria.teresa.fontes@undp.org

EXECUTIVE SUMMARY

This report describes the main results achieved under Project BRA/17/018 from January 2022 to December 2022.

PURPOSE

Haiti is the poorest country in the Americas and its perverse indicators of health, especially life expectancy and infant mortality rate, reflect that serious problems still plague the health sector, such as:

- Low reception capacity of the existing health services;
- Low sanitary coverage characterized by a lack of sanitary facilities in comparison with the size of the population;
- Lack of equipment in many health institutions;
- Lack of infrastructure to accommodate the few existing equipment.

Although the right to health is a fundamental right that the Government of Haiti (GoH), through its Ministry of Public Health and Population of Haiti (MSPP), must ensure, the well-being of the population is dependent on improvements in the health service. Aware of this reality and faithful to its mission, the MSPP sought the financial support of the Haiti Reconstruction Fund (HRF) to promote the capacity of health management in the country.

This project gives continuity to NIM Project BRA/10/005, known as Tripartite Cooperation, a cooperation in health in Haiti under the Brazil-Cuba-Haiti Tripartite Memorandum of Understanding, signed in 2010 and implemented directly by UNDP Brazil with resources from the Government of Brazil (GoB). Project BRA/10/005 resulted a very successful experience of South-South Cooperation, promoting the strengthening of the health authority in Haiti and providing the country with three full equipped community reference hospitals, a rehabilitation center and one prosthesis and orthoses lab.

Project BRA/17/018 was designed around two strategic outcomes, in accordance with the guidelines of the Action Plan for the Recovery of Haiti (PARDH), especially with reference to its Pillar 3: social reconstruction; and program 3.3: increase access to health services. The outcomes are: 1: Strengthening management, services, and governance in public health in Haiti; 2: Development and implementation of a plan for the management of the Tripartite Cooperation health services, with the aim of enabling sustainability and preservation of structures by the Haitian government.

Activities foreseen in the project are acquisition of strategic health products, professional training and strengthening primary health care and emergency services in Haiti. It also envisions the transfer of full management of the maintenance of health services built by Brazil in its previous cooperation to the responsibility of the MSPP. The actions to be performed are based on cross-sectional values that govern the South-South Cooperation and provide the key elements to improve the access to and quality of care in the health services network and, in the end, have an impact on the entire health system of Haiti.

RESULTS

Projects' Initial Revision was signed on August 3rd, 2017. Aiming to attend the MSPP demands, UNDP Brazil was expected to conduct several activities in a quick manner, such as: organizing field missions, hiring project team, designing a detailed workplan with experts from MSPP and UNOPS Haiti, among others.

OUTCOMES:

The purpose of Project BRA/17/018 is to improve the health conditions of the Haitian population having access to the network of health services. As described above, the main outcomes of the project are:

- Strategic Axis 1: Strengthening of management, services, and governance in public health in Haiti;
- Strategic Axis 2: Development and implementation of a plan for the gradual transfer of the Tripartite Cooperation health services management in order to enable sustainability and preservation of structures by the Haitian government.

As stated in the Project Document, UNOPS Haiti (UNOPS) was selected as an implementing partner. Justification for that is that through the original NIM Project BRA/10/005 (Improvement and reinforcement of the Haitian Health Sector), financed by the Ministry of Health of Brazil (MoH), UNOPS was appointed by UNDP Brazil (UNDP) in 2011 to build and equip 3 Community Reference Hospitals (HCRs) and 1 Haitian Institute of Rehabilitation (IHR). Results of the previous cooperation were held as very satisfactory and for that, UNOPS was invited by GoB and UNDP to give continuity to the services also under Project BRA/17/018. For the achievement of the listed outcomes for Project BRA/17/018, an UN to UN Agreement was signed in 2017 with UNOPS in order to optimize the operations of the health facilities (3 HCRs and 1 IHR) and assets; to establish sustainable capacities within the MSPP maintenance units; to guarantee the offer of medical services to the local population; and to implement a progressive handover plan so that the hospitals and a rehabilitation center become under the MSPP full control and financial support.

Similarly, the partnership with PAHO/WHO was also foreseen in the scope of the Project and an UN to UN Agreement was signed with the agency in August 2019. Through this collaborative agreement, PAHO/WHO was expected to provide capacity-building and technical support to health managers, professionals and technicians of the MSPP in Haiti to improve the management of medical and health emergencies in three hospitals, while ensuring the continuity of health care services through the strengthening and expansion of the community health model.

Main activities of the signed Agreement are: provide technical support to the MSPP for the preparation of routine manuals, standardization of care and operational protocols to be used in emergency departments; promote capacity building and provide technical support for MSPP managers, health professionals and technicians; support the expansion and consolidation of the Community Health Model (ASCP / ESF / RISS) to ensure continuity of health care and community participation.

OUTPUTS

Under the Output 1. Perform diagnostic assessment of the management model of urgency and emergency services in Haiti, all activities were completed in 2017 and 2018:

- 1.1. Map the public health services that make up the urgency and emergency health services network in Haiti, at the community, reference community, and department levels.
- 1.2. Map work processes in the services involved that make up the in urgency and emergency health care network in Haiti.
- 1.3. Map the flow among the services that make up the urgency and emergency health care network in Haiti.
- 1.4. Identify the epidemiological profile of urgencies and emergencies in Haiti and the profile of references of the major treatment centers.

Activities foreseen in Output 2 - Provide technical support to the Ministry of Public Health and Population (MSPP) in defining the organizational structure, organizational chart, professional profile, and positions regarding the Management of Urgencies and Emergencies in the country” were conducted by GOH itself and are not necessary under the scope of this Project anymore.

Referring to Output 3 “Provide technical support to the development of optimal flow of emergency care procedures, referencing and counter referencing, and the preparation of an Improvements Action Plan”, the completion of this output was foreseen in the Agreement signed with OPAS and was achieved through capacity building and trainings activities.

Outputs 4, 5 and 6 were implemented through the Agreement with PAHO/WHO, signed in 2019. The key achievements under the 3 expected outcomes of the Agreement are:

- (i) Improved management of three hospitals in Haiti through capacity-building: Up-to-date National Diagnostics and Therapeutics Guide; Medical Directors, Administrators and Head Nurses of the three hospitals targeted by the project trained in Management of Health institutions during crisis situations; Haiti Node on the Virtual Campus of Public Health of PAHO/WHO established as a platform for the implementation of regional courses translated to French and adapted to the Haitian context. Currently, the regional course on Maternal and Perinatal Death Surveillance and Response (MPDSR) of the Latin American Perinatal Center (CLAP) is translated to French and available in the Haiti Node.
- (ii) Integrated health services established around the three hospitals through strengthened governance: Community health model expanded; Draft theoretical framework of the Unité d’Arrondissement de Santé (UAS) developed; Equipment donated to UAS and hôpitaux communautaires de référence (HCR) targeted by the project to ensure the continuity of health services at the first level of care.
- (iii) Improved individual emergency care: Medical regulation tool developed; Surveillance and alert and response systems for epidemic-prone diseases strengthened; Public health personnel trained on emergency case management; National Plan for the Response to Exceptional Sanitary Situations developed and implemented, as well as department-level versions; Elaboration, training, and training platform for Plans blancs (Mass Casualty plans).

The final report of the Agreement with PAHO/WHO was included in the narrative progress report from June to December 2020.

Under Output 7 were organized missions from the Brazilian team to Haiti with a view of monitoring the implementation of the Project. One mission was held in the scope of the Project in the first semester of 2022 (April 2022).

Outputs 8, 9 and 10 are referred to the Agreement signed with UNOPS:

8. Support access to the provision of health care in urgencies and emergencies through the physical structuring of services and the technology park of the hospitals covered.
9. Support the operationalization on, and the follow-up of, the three HCRs (Bon Repos, Beudet and Carrefour) and the Haitian Rehabilitation Institute.
10. Transfer the total management of the HCRs and of the IHR to the MSPP.

The Agreement signed with UNOPS had the objective to implement a project in which both transactional and capacity building activities related to the maintenance and operation of the HCRs and the HRI are included. In collaboration with the MSPP, UNDP Brazil and the MoH, four levels of activities have been identified in order to continue operations and guarantee the sustainability of the project investments: (1) to optimize the operations of these health facilities and assets, and (2) to establish sustainable capacities within the MSPP maintenance units, (3) to guarantee the offer of medical services to the local population and (4) to implement a progressive handover plan so that the three hospitals and IHR become under the MSPP full control and financial support.

DELAYS, CHALLENGES, LESSONS LEARNED & BEST PRACTICES

Projects' Initial Revision was signed on August 3rd, 2017. Implementation started right after the signature of the Prodoc and was on time with schedule. Nevertheless, a delay in the construction of the administrative buildings in the HCR of Bon Repos and Carrefour conducted by UNOPS was identified. Political turmoil in the country in 2019 also led to a delay in the implementation of field activities conducted by PAHO/WHO. Because of that, an extension of the project duration from October 2020 to December 2020 was required to complete actions foreseen in the Agreements signed with the referred agencies.

In March 2020, the global community was taken aback by the covid-19 pandemic. Immediately after the identification of community transmission of the virus in Haiti, the Project Steering Committee began to reprogram activities previously agreed with partners, eliminating actions that would imply risk to the population, to service providers and partners. Additionally, it directed efforts and resources to the acquisition of individual protection equipment and training focused on combating and controlling the new corona virus.

Despite the reprogramming of the Project's activities, some ongoing commitments had to be maintained, being severely impacted by exceptional circumstances related to the advancement of the covid-19 pandemic in Haiti. The outbreak of the pandemic caused a considerable delay in the construction of the administrative centers at the Bon Repos and Carrefour hospitals, which were

commissioned under the Agreement signed with UNOPS in November 2019 and initially scheduled to end in December 2020.

Therefore, it was necessary to extend the project's deadline to complete these works in Bon Repos and Carrefour. Furthermore, the extension was required to ensure the continuation of provisions relating to the closure of the Project and the formal transfer of the HCRs and the IHR to the Haitian Government. After a long negotiation with the World Bank (managers of the Fund) and the HRF donors, the project extension was finally approved by the parts and the activities were retaken since all project's activities were suspended from December 2020 to June 2021, with no disbursements during this period.

From July 2021, the health and political crisis in Haiti has been intensified once again. Regarding the pandemic, there were reports of insufficient testing and an increase in the mortality of people at home, with collapsed hospitals. The assassination of Haitian President Jovenel Moïse on July 2021 has further drawn the attention of the international community to the critical situation in the country. Also, on August, a 7.2 magnitude earthquake struck southern Haiti, causing 2,200 deaths and damage to the structure of several buildings and roadblocks.

In the first semester of 2022, the Minister of Health of Haiti was informed about the impossibility of finalizing the administrative block in the Carrefour Hospital due to the lack of security in access to the hospital, that prevented the work of the contractor in the field. The contract was then cancelled and MSPP was requested to inform the activities that will be carried out with the financial balance of this contract in the amount of USD 531,881.34.

A project monitoring mission was carried out between July 10 and 14, 2022 with the objective of monitoring the final activities of the Project, including the completion of the works of the Administrative Center at the Dra. Zilda Arns Hospital, preparations for holding an International Seminar on the 12 years of the Health Cooperation Project in Haiti and support for the new demands of the National Ambulance Center of Haiti. It should be noted that, due to the scenario of insecurity that plagued the country, the mission had a special security apparatus, with police escort and armored cars.

It was informed that the project is currently evolving in a volatile political environment and in a very unstable and unpredictable socioeconomic context, which ends up generating a negative impact on the conduct of agreed activities. The increase in the proliferation of gangs and kidnapping activities throughout Haiti was also highlighted during the mission (clashes between these rival factions make areas inaccessible, especially in the regions of Cannan and Croix de Bouquet); fuel shortages, given that the port is being controlled by these militias; disproportionate increase in food and fuel prices and the resignations of UNOPS staff due to the lack of security installed in Haiti. At the time of the mission, UNOPS was working with only 30% of its employees in the field.

As established by the UNDP and required by the World Bank, manager of the Haiti Reconstruction Fund, the deadline for the financial execution of the project is September 30, 2022. Despite the delays in the work and the serious social crisis in the country, the construction project is moving forward and it was expected that by September 30th, 70 to 80% of the work would be completed.

Please see Annex 1 with the UNOPS presentation for the members of the mission.

At the local steering committee meeting, held on July 12, the parties decided the destination of the USD 350,000 balance of the project with the following activities:

- i) Equipment for the Zilda Arns Hospital's maternity (USD 50,000)
- ii) Total replacement of the Zilda Arns Hospital's roof (USD 150,000)
- iii) Spare parts to support the National Ambulance Center (USD 50,000)

Please see Annex 2 with the minute of the above-mentioned local steering committee meeting.

During this mission UNDP informed that the Project assets acquired by UNOPS during the implementation of the Agreement should be donated to the Project beneficiary (MSPP) at the end of the Project. The asset transfer letter (Annex 3) was signed in September for the transfer of the following assets:

Project	Description	Acquisition Year	NBV (\$)	Asset ID	Condition
20646	Toyota Land Cruiser Prado Wagon	2018	11,081.74	108200	Good condition
20646	Toyota Land Cruiser Prado Wagon	2018	11,081.74	108201	Good condition
20646	Toyota Land Cruiser Prado Wagon	2018	11,081.74	108202	Good condition
20646	Toyota Land Cruiser 79 Single Cabin Pick-Up	2019	20,645.42	123437	Good condition
20646	43211503 Notebook Computers-1	2018	0.00	112323	Good condition
20646	43211503 Notebook Computers-2	2018	0.00	112324	Good condition
20646	43211503 Notebook Computers-3	2018	0.00	112325	Good condition

On September 2022, UNDP and UNOPS signed the 6th Amendment to the Agreement (Annex 4). This was necessary to include the Defect Notification Period and permit the legal coverage of the guarantee period extending 12 months following the handover of the construction works and the full right to exercise use of the bank guarantee issued to ensure conformity and quality of execution. This amendment also included clauses on deadlines for the operational and financial closure of the Project, with deadlines for indicating the financial balance and return of resources to UNDP.

In view of the above-mentioned information, the Brazilian Embassy in Washington was instructed to take steps with the World Bank (WB) in order to reiterate Brazil's expectations regarding the extension of the project's implementation period.

In September, a non-official mission with members of the Brazilian Health Ministry was held. Please see in Annex 5 the UNOPS presentation made to the members of the mission.

In December, the Steering Committee of the project held a meeting considering the critical situation in Haiti and the balance of USD 420,000 due to the impossibility of implementing the final activities until the end of the project. The Committee decided that in order to ensure the completion of the activities provided for in the project schedule, knowing that a letter request for

a 2-year extension was sent to the FRH in the scope of the Vocational Centre Project, which, if accepted would also benefit the Health Project with an extension until December 2024.

Please see the minutes of the meeting in Annex 6.

QUALITATIVE ASSESSMENT

Dialogue and transfer of knowledge between MSPP, GoB and UNDP teams were essential to the positive results achieved and to surpass this critical period. The risk matrix was brutally impacted by the unexpected sanitary and political crisis and had to be updated.

The main challenges faced during 2022 were:

1. Cancellation of the construction contract of one of the administrative blocks (Carrefour) due to the impossibility of accessing the site and finalizing the services until the end of the project;
2. Negotiations for the signing of an amendment with the company responsible for the construction of the administrative block of Hospital Zilda Arns;
3. Indication by the MSPP of the activities to be conducted with the financial balance of the AGREEMENT with UNOPS that could be executed by September 2022
4. Scenario of insecurity in Haiti to access the hospitals
5. Political instability in Haiti
6. Signature of a DNP clause in the Agreement between UNOPS and UNDP
7. Transfer of assets from UNOPS to MSPP
8. Actions towards the end of the project: end of contracts, evaluations, etc
9. Negotiation of an extension the the HRF and the projects.

Political instability, the health crisis, and the earthquake in the south of the country have dramatically affected the implementation of the final activities of the Project, especially regarding the support given by UNOPS in the construction of an administrative center in Zilda Arns Hospital. Also, the final mission and the plans to held an international seminar to celebrate the 12-years of cooperation between Brazil and Haiti in the health sector were cancelled due to the critical security situation in field.

**MPTF OFFICE ANNUAL PROGRAMME NARRATIVE PROGRESS REPORT
REPORTING PERIOD: 1 JANUARY 2019 – 31 MARCH 2023**

Programme Title & Project Number	Country, Locality(s), Priority Area(s) / Strategic Results
<ul style="list-style-type: none"> Programme Title: Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening Programme Number: BRA/16/004 00095226 MPTF Office Project Reference Number: UNDG/HRF-13 Vocational Training ¹ 	<i>Country/Region</i> Brazil/LA UNDAF 4: South-South Cooperation in the Context of Sustainable Development and Eradication of Poverty. Country Programme Document/CPD: 4.1. Knowledge management mechanisms strengthened; 4.2 Expanding South-South cooperation agenda by including broad, planned and complementary themes.
Participating Organization(s)	Implementing Partners
<ul style="list-style-type: none"> UNDP Brazil 	<ul style="list-style-type: none"> UNDP Haiti
Programme/Project Cost (US\$)	Programme Duration
Total approved budget as per project document: USD 17,000,000.00 MPTF /JP Contribution: <ul style="list-style-type: none"> UNDP Brazil: 16,830,000.00 Agency Contribution <ul style="list-style-type: none"> by Agency (if applicable) Government Contribution: N/A Other Contributions (donors):N/A TOTAL: US\$ 16,830,000.00	Overall Duration: 4.5 years Start Date: 13 th July 2016 Original End Date: 31 st December 2019 Current End date ² 30 June 2023
Programme Assessment/Review/Mid-Term Eval.	Report Submitted By
Assessment/Review - substantive revision attached <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date: 24/05/2018 Mid-Term Evaluation Report – <i>if applicable please attach</i> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Date: <i>dd.mm.yyyy</i>	<ul style="list-style-type: none"> Name: Daniel Furst / Maria Claudia Cambraia Title: Programme Officer / Project Manager Participating Organization (Lead): UNDP Brazil Email address: daniel.furst@undp.org / maria.cambraia@undp.org Participating Organization (Lead): UNDP

¹ The MPTF Office Project Reference Number is the same number as the one on the Notification message. It is also referred to as “Project ID” on the project’s factsheet page the [MPTF Office GATEWAY](#)

² If there has been an extension, then the revised, approved end date should be reflected here. If there has been no extension approved, then the current end date is the same as the original end date. The end date is the same as the operational closure date which is when all activities for which a Participating Organization is responsible under an approved MPTF / JP have been completed.

NARRATIVE REPORT

EXECUTIVE SUMMARY

On January 12 2010 Haiti was struck by a devastating earthquake which greatly imperiled the country's education system, particularly the vocational training sector. However, this horrific event served as a pretext for the Government of the Republic of Haiti to initiate the re-establishment and re-invigoration of the Educational System. The Vocational Training sector has been identified as a major area of intervention and the project "*Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening*" is part of this dynamic. It represents an effort to respond to the need to promote the development and provide quality technical and vocational training, enhance the qualifications of the local workforce, and ultimately enhance employment and social promotion for young Haitians.

The project rests on four pillars of intervention:

- (i) Building (initially) one vocational training center (Les Cayes)
- (ii) Performing institutional strengthening actions to support Institut National de Formation Professionnelle et Technique (INFP);
- (iii) Offering a training and educational program for the target population, supported by a set of community outreach activities carried out by the National Services for Industrial Learning (SENAI), from Brazil, with the support of INFP and other partner entities with a view to raise boys' and girls' interest to pursue technical and vocational education; and
- (iv) Project management, monitoring and evaluation.

As detailed in previous Annual reports, this project was designed, elaborated and signed under the government of President Martelly in July 2016. At the end of May and the beginning of June 2017, the first project mission was held in PAP/Haiti with a new government established.

During the first mission in Haiti, held in May 2017, the GoH, through its new director of the INFP, requested the revision of the project to increase the number of Vocational Training Centers from one to three. GoH also indicated the possible sites for the VTC's installation: Les Cayes, St. Marc and Fort Liberté. After the 1st mission, four Steering Committee meetings were carried out to negotiate the construction of the three VTC, instead of one, leading to budget and workplan relocation, changing meaningfully the project and the budget allocation.

In April 2018, in a bilateral meeting between GoB and GoH, a final agreement on the budget was reached to implement both the hard component (construction of three centers / equipment) and the soft component (methodology and training to teachers and to the general public). As a result, a 1st substantive revision of this project was designed by UNDP and approved by all partners and the project board (Institut National de Formation Professionnelle/INFP, Brazilian Agency Cooperation/ABC, UNDP Brazil, UNDP Haiti and SENAI) in May 2018.

The strategy was, therefore, to build the three centers in Haiti and, during the final period of construction, to train Haitian teachers, allowing them to dominate the methodology and knowledge.

After this decision, and despite the best efforts to move on, project faced several challenges that prevented its advance as expected, such as: political instability in Haiti, challenges on the chosen terrain to build the first VTC in Les Cayes, such as additional engineering studies were needed because of flood risk, the legal property title was obtained by INFP only in 2020, delays on the bidding process for Les Cayes (first bidding on September 2018 was unsuccessful, the second was launched in December 2018 and contract was signed in June 2019) and the delay on Les Cayes construction because of turmoils/riots. Considering these difficulties, and the lack of time for bidding and constructing the 2nd and 3rd center, the bidding process for those centers was not yet released. Finally, in the end of first quarter of 2020, the unprecedented and unexpected impact of COVID 19 hit hard Brazil and Haiti, delaying even more the construction progress with the corollary of hitting heavily the soft component implementation plan.

Given all these obstacles in the field, just one of the three VTCs, that of Les Cayes, was under construction, and some delays were observed due to the Pandemics. Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021.

During the first semester of 2021, all project activities had been put on standby. After the holding of the sixth steering committee meeting in July 2021 the main objectives of the hard component was to:

1. Construct the professional center of Fort-Liberté.
2. Complete the extension of the gabion wall by an additional 80ml in order to respect the recommendations of the environmental impact study.

The operational end date of the project was initially scheduled for September 2022

The Project Steering Committee decided to no longer build the third VTC at Saint Marc due to security constraints. The fundamental element was that the security situation was deteriorating in Haiti. The department of Artibonite where the city of Saint-Marc is located had become too insecure with the proliferation of gangs in this region (Savien gang) with its lot of kidnapping, rape and murder. It was impossible for the project team to go to this region or for the firms that will eventually have to build and supervise these works, hence was the decision to concentrate on Fort-Liberté which was in a rather calm region.

The Project Steering Committee also approved the substantive revision to extend the project until December 31, 2022 in order to meet the June 30, 2023 closing deadline. By the end of the first semester of 2021, the HRF had extended the fund until June 30, 2023.

Contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed and when the contract was awarded at the beginning of January 2022, UNDP found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft part and USD 820,000.00 to the hard part. This amount was used for the benefit of the INFP and the VTC of Les Cayes.

After the holding of the seventh project steering committee meeting in April 2022 the main objectives of the project was to:

1. Update the operational closure of the project scheduled for September 30th, 2022;
2. Update the closure of the project scheduled for December 31st 2022;
3. No longer build the Vocational Training Center at Fort Liberté due to insufficient resources, public security issues in Haiti and the unrealistic time completion of the physical construction of the VTC in barely 5 months.

The soft component (training) strategy was designed to be implemented after the VTCs were built and fully equipped. The professional teams (managers and teachers) of the VTCs had to be identified and ready to receive the training sessions at the new facilities. The construction delay prevented the implementation of this strategy, and due to the challenges imposed by the Covid-19 pandemic, the alternative was to develop online training courses which were fully implemented until 31 December 2020 for the Haitian professional teams. This proposal was approved at the Fifth Steering Committee Meeting, held on July 29, 2020. The activities included:

4. An online training platform in French for managers and administrative staff and for the instructors;
5. Online education modules for managers and administrative staff and for the instructors on pedagogical matters;
6. Preparation of guidelines in 5 areas of professional training.

The INFP provided the physical structure to conduct the online training courses and the project was responsible for the provision of internet connection and computer equipment. UNDP Brazil and SENAI signed a Letter of Agreement so that the activities could be carried out.

The online training courses held in 2020, due to the context of the Covid19 pandemic, were considered successful and for this reason, the training courses held by SENAI using the same platform will be continued.

After the holding of the sixth project steering committee meeting in July 2022 the main objectives of the soft component of the project was to:

Continue the online training activities conducted by SENAI for the second semester of 2021 and the trainings in Brazil during the first semester of 2022 for the managers and administrative staff and for the instructors. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP, received online training and on the job capacity building held in Brazil in 2021 and 2022. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community.

In 2022, UNDP Brazil launched the bidding processes to purchase equipment for the VTC of Les Cayes. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project.

Some items available in the Haitian market were purchased in the country in 2022, such as computer and office equipment and vehicles/motorcycles. Firms are working to equip the 10 vocational schools with alternative energy (solar panels, batteries and inverters). To avoid stopping the work due to the closing of the project's accounts on December 31, 2022, these firms have been paid in advance by the UNDP with a bank guarantee equal to the amount paid by the latter. Thus, they will be able to continue the execution of their contract despite the closure of the project accounts.

Due to the security situation the project steering committee held the 8th meeting and decided to require the extension of the Haiti Reconstruction Fund (HRF) until December 2024 in order to finalize the project activities. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments. The project was extended until June 30, 2023 but no expenses will take place in 2023 until a decision about the extension of the HRF.

Project schedule for 12 months, if the extension of the HRF and the Project is approved:

Activity	1	2	3	4	5	6	7	8	9	10	11	12
Storage of equipment in Brazil												
Bidding process for international transportation												
International transportation of equipment												
Bidding process for internal transportation of equipment in Haiti (from port to Les Cayes)												
Customs clearance and internal transportation of equipment in Haiti												
Bidding processes for additional items/equipment												
Acquisition and delivery of additional items/equipment												
International transportation of additional items/equipment												
Customs clearance and internal transportation of additional items/equipment in Haiti												
Installation and tests of equipment												
Technical training of Haitian instructions on the use of equipment												
Finalization of technical consultancies in Haiti												
Final civil works/electrical preparation in the Building in Les Cayes												
Inauguration of the Les Cayes Vocational Center and Handling over of the building and equipment												
Project closure and reporting												

PURPOSE

The project aims at supporting the efforts by the Haitian government to rebuild the country in a way that addresses longstanding, structural challenges that have delayed social and economic development for the last past years by contributing to the employability of the country's population, particularly the youth. Expected impact will include income generation through employment and self-employment. The project will also enable an expansion of the private sector by increasing the supply of qualified labor, thus contributing to a reduction of poverty over the longer term.

The project addresses the imperative to pursue the expansion of technical and vocational education, job generation and social promotion.

RESULTS

The project has three operational components. UNDP-Haiti is responsible for the "Hard component" of the project which concerns the construction and the provision of equipment for the Vocational school of Les Cayes (4500 m2) with the following sectors: metal mechanics, information technology, civil construction, refrigeration, automotive:

1. Outputs 1.3 Vocational training center built or upgrade to offer initially vocational training center;
2. Outputs 1.4 Vocational training center equipped with tools, machinery and furniture for development of vocational training courses; and
3. Outputs 4.1 Project managed, monitored and evaluated.

OUTCOMES

Outcome 1 : Vocational training center establish with a capacity to train about 3000 students.

As of March 2023 the status of the project is as follows:

Contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed and when the contract was awarded at the beginning of January 2022, UNDP Haiti found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft component and USD 820,000.00 to the hard component. This amount was used for the benefit of the INFP and the Professional School of Les Cayes.

INF, \$650,000.00:

1. Equipping 10 other professional centers of the INFP located in 5 regions of the country with hybrid energy systems, as well as computers and printers, purchase of generators.
2. Purchase of vehicles (2 vehicles all terrain and 2 motorcycles)
3. Capacity building by hiring 3 consultants

Vocational school of Les Cayes: \$80,000.00

Structure and/or equipment for Les Cayes: camera surveillance system, hybrid power, adjustments suggested by the consultant from Brazil regarding electricity, and space for tiling in the workshops.

The purchase processes related to the items above were concluded

Complete the extension of the gabion wall by an additional 80ml.

At the time of the provisional reception of the building in April 2021, the director of INFP had requested, among other things, to reinforce the security of the workshops with additional metal bars, to install air conditioning in the technology rooms, and to install a 50kw generator as well as inverters and batteries to make the center operational. This request was to be included in the contract to extend the additional protective wall by 80 ml. On August 14, 2021, a violent earthquake hit the south of the country causing death and desolation. However, the Vocational School of Les Cayes, as planned (because it was calculated to withstand an earthquake of magnitude 8), withstood the shocks and suffered only minor damage such as: loss of verticality of part of the fence over 50ml, misalignment of certain doors of the workshops, and significant breakage of underground piping systems. In March 2020, works began on the extension of the gabion wall, as well as the additional work requested by the INFP management and the repair of the earthquake damage. In 2022, the works were concluded, including the gabion wall.

In 2022, UNDP Brazil launched the bidding processes to purchase equipment for the VTC of Les Cayes. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments.

SENAI conducted the capacity building in Brazil for the 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community. The online training activities, conducted by SENAI, for the managers and administrative staff and for the instructors occurred during the second semester of 2021 and the training activities in Brazil in 2022.

Outcome 2 : INFP institutionally strengthened focusing on further developing its capacity to fulfill its institutional mandate to promote technical and occupational education in Haiti.

02 (two) Outputs and some activities were carried out in parallel to the construction of the Vocational Training Center of Les Cayes. These outputs aim to qualify INFP trainers to work into the VTCs, and to prepare INFP's management team to work into the VTCs. The 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP, received online training and the capacity building in Brazil, conducted by SENAI, in 2021 and 2022.

Outcome 3 : Training programs offered for the general population on occupations with particular focus on youth and high employability and/or self-employment potentials.

03 (three) Outputs and some activities were previously expected to be carried out after the Vocational Training Center/VTC is to be delivered to the Government of Haiti, i.e., after construction and after equipping the Center. These outputs apply to the development of teaching resources (materials for classes), vocational training courses in the selected areas developed at VTCs and actions to promote Gender Equity, environmental sustainability and entrepreneurship. Nonetheless, considering the delay of the VTC building, the proximity of the project end date, and the Covid19 pandemic, alternative options took place such as online training courses for the Haitian professional teams. This alternative was presented and approved at the Fifth Steering Committee Meeting held on July 29, 2020, and was concluded in the second semester of 2021, in parallel to the construction of Les Cayes. Despite the political instability and the pandemic of Covid-19, the construction of the vocational school in Les Cayes was completed and the provisional acceptance of the work took place on April 30, 2021. In 2022, SENAI conducted the capacity building in Brazil for the 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community.

Outcome 4 : Project adequately managed, monitored and evaluated.

01 (one) Output carried out which refers to management activities of this project both from UNDP Brazil and UNDP Haiti staff and project personnel. During 2019, project was dully monitored, and best efforts were made to accelerate its development, but the sequence of challenges above-mentioned prevented the project to perform as expected along that year. Nevertheless, in the beginning of 2020, UNDP-Brazil, SENAI and ABC held discussions in order to find an alternative that would speed up project execution amid the Covid-19 pandemic. The alternative was the online training courses conducted by SENAI until 31 December 2020 in parallel to the construction of Les Cayes. On July 29, 2020, the proposal was presented and approved at the Fifth Steering Committee Meeting. To carry out the distance training courses, UNDP-Brazil and SENAI signed a Letter of Agreement. INFP provided with the physical structure to conduct the distance training courses and the project was responsible for the provision of internet connection and computer equipment and all technical content of the courses.

During the first semester of 2021, all project activities had been put on standby waiting for the approval of the extension end date of the project until June 30 2023 by the Haiti Reconstruction Fund. The approval came by the end of the first semester of 2021 and the discussions to resume the activities of the soft component, such as the continuation of the distance training activities and the capacity building in Brazil, conducted by SENAI, took place at the 6th Steering Committee Meeting held on 1st July 2021. In 2022, SENAI conducted the training sessions in Brazil for the 30 instructors and the team of 15 managers and administrative support staff, selected by the INFP. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community.

DELAYS AND CHALLENGES

Protracted Negotiations

A negotiation began in the first mission to Haiti in 2017 to review the hard component of the project (construction and supply of equipment for the Vocational Training Center) and the soft component (SENAI professional training methodology), and in May 2018 the 1st substantive revision of BRA/16/004 was approved. Two INFP and UNDP Haiti missions to Brazil were held, in addition to four meetings of the Project Steering Committee, to negotiate the substantive revision. In this sense, the negotiations to change from one to three centers – and continuous request by the GoH to keep renegotiating the financial terms and the balance between the hard and soft component - were relevant reasons for the initial delays in the execution of the project.

Despite the best efforts to move on, after the first substantive revision, the project faced several challenges that prevented its advancement as planned, such as: political instability in Haiti, challenges on the chosen terrain to build the first VTC, additional engineering studies were needed because of flood risk, delays on the bidding process for Les Cayes (first bidding on September 2018 was unsuccessful , the second was launched on December 2018 and contract signed in the June 2019), lack of documentation of land ownership and the rise of the Covid-19 pandemic. Despite these challenges, the building of the VTC at Les Cayes was completed and the provisional acceptance of the work took place on April 30, 2021.

In July 2021, the Project Steering Committee decided to no longer build the third VTC at Saint Marc due to security constraints. The fundamental element was that the security situation was deteriorating in Haiti. The department of Artibonite where the city of Saint-Marc is located had become too insecure with the proliferation of gangs in this region (Savien gang) with its lot of kidnapping, rape and murder. It was impossible for the project team to go to this region or for the firms that will eventually have to build and supervise these works, hence was the decision to concentrate on Fort-Liberté which was in a rather calm region.

However, contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed by internal UNDP procedures and when the contract was awarded at the beginning of January 2022, UNDP Haiti found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft component and USD 820,000.00 to the hard component. This amount was used for the benefit of the INFP and the Professional School of Les Cayes.

COVID Pandemic

In addition, the rise of the Covid-19 pandemic in 2020 brought new challenges to the project, not only causing further delays on the construction of Les Cayes, but also forcing the project to develop creative alternatives to implement both the hard and soft components, especially the distance training courses. The approval of the project's extension end date which was granted by the Haiti Reconstruction Fund at the end of the first semester of 2021 resulted in the suspension of the soft component activities during the first semester of 2021. Discussions to resume the activities, such

as the continuation of the online training activities carried out by SENAI during the second semester of 2021, was approved by the project board at the 6th Steering Committee Meeting, held on 1st July 2021. The online training activities took place in November and December of 2021 and, in 2022, the 30 instructors and the team of 15 managers and administrative support staff, selected by INFP, participated in the capacity building which took place in Brazil and organized by SENAI. These professionals will be able to act as multipliers to train other Haitian government professionals, as well as to give courses to its community.

Security Concerns and Local Instability

In 2022 most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes and other project activities were interrupted. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the formal approval of the Haiti Reconstruction Fund (HRF). The project steering committee held the 8th meeting and decided to require the extension of the Haiti Reconstruction Fund (HRF) until December 2024 in order to finalize the project activities. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments. The project was extended until June 30, 2023 but no expenses will take place in 2023 until a decision about the extension of the HRF.

LESSONS LEARNT

As lessons learned, it is important to highlight the risk of continuous renegotiation of the objectives and of the program budget, as it prevents the implementation to be delivered on time and properly; and the need to have a conservative analysis of the key issues such as timing and capabilities of implementing the project under a challenging environment, availability of resources and inputs needed for the project in that environment and the risks of turmoil and political challenges.

QUALITATIVE ASSESSMENT

Although the best efforts were made, several challenges prevented the project to perform as expected within the timeframe. It is important to notice that all the key partners - UNDP Brazil, UNDP Haiti, ABC – Brazilian Agency of Cooperation, SENAI, and INFP were engaged in finding alternative solutions to speed up proper implementation of the project, even under the existing challenges, considering the financial resources available and the commitment of all partners to reach the objectives of the project and ensure the full transfer of knowledge from Brazil to Haiti.

		<u>Achieved</u> Indicator Targets	Reasons for Variance with Planned Target (if any)	Source of Verification
Outcome 1 Vocational training centers establish with a capacity train about 3000 student a year Indicator:3000 students learning Baseline:0 Planned Target: 3				
Output 1.3 Vocational training center built or upgrade to offer initially vocational training courses	Indicator nr.1: Administrative building build and/or upgrade Baseline:0 Planned Target:3	100%	Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021.	Project reports, monthly reports from the construction supervision firm, pictures.
Output 1.3 Vocational training center built or upgrade to offer initially vocational training courses	Indicator nr.1: # of theoretical classroom build and /or upgrade Baseline:0 Planned Target:4	100%	Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021.	Project reports, monthly reports from the construction supervision firm, pictures.
	Indicator nr.2: # of pavilions for workshop and laboratories built and or upgrade Baseline:0 Planned Target:4	100%	Works Construction is 100% complete and provisional acceptance of work took place on April 30, 2021.	Project reports, monthly reports from the construction supervision firm, pictures.
Output 1.4 Vocational	Indicator nr.1: # of sets of tools (one for	80%	The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VCT of	-Launch of the call for tender; Equipment receipt

<p>training center equipped with tools machinery and furniture for development of vocational training courses</p>	<p>each technological area) purchased Baseline:0 Planned Target:8</p>		<p>Les Cayes occurred in April 2022. The recommendations proposed by the Consultant were implemented. Most equipment and inputs have already been purchased. They were ready for the international shipment from Brazil (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the extension of the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments.</p>	<p>-Delivery and installation of equipment on the school site</p>
	<p>Indicator nr.2: # of equipment for workshops and laboratories purchased and installed Baseline:0 Planned Target:8</p> <p>Indicator nr.3: # of rooms furnished to administrative areas and lecture Baseline:0 Planned Target:20</p>	<p>30%</p>	<p>The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VCT of Les Cayes occurred in April 2022. The recommendations proposed by the Consultant are under implementation. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments.</p>	<p>-Launch of the call for tender; Equipment receipt -Delivery and installation of equipment on the school site</p>

<p>Output 2.1 - INFP trainers qualified to work in Vocational Training Centre and able to disseminate new knowledge</p>	<p>Indicator nr.1: # of INFP trainers qualified teaching practice, disaggregated by gender. Baseline: 0 Planned target: 50</p> <p>Indicator nr.2: # of INFP trainers trained to practice technique, disaggregated by gender. Baseline: 0 Planned Target: 32</p>	<p>90%</p>	<p>The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VCT of Les Cayes occurred in April 2022. The recommendations proposed by the Consultant are under implementation. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments.</p>	<p>Project reports, training activities reports.</p>
<p>Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification</p>	<p>Indicator nr.1: # of INFP technicians trained to identify demands and develop curricula, disaggregated by gender. Baseline: 0 Planned target: 10</p>	<p>100%</p>	<p>The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VCT of Les Cayes occurred in April 2022. The recommendations proposed by the Consultant are under implementation. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments.</p>	<p>Project reports, training activities reports.</p>

<p>Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centre</p>	<p>Indicator nr.1: # of INFP technicians trained in office practices of vocational training centers, disaggregated by gender. Baseline: 0 Planned target: 6</p> <p>Indicator nr.2: # of INFP managers trained in vocational training centers management, disaggregated by gender. Baseline: 0 Planned target: 6</p>	<p>100%</p>	<p>The technical mission to evaluate the Building of Les Cayes in preparation to receive the equipment for the VCT of Les Cayes occurred in April 2022. The recommendations proposed by the Consultant are under implementation. Most equipment and inputs were ready for the international shipment (60 tons), but the security crisis in Haiti avoided the shipment. Some remaining bidding processes were interrupted to avoid risks to the project. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti when the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments.</p>	<p>Project reports, training activities reports.</p>
<p>Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTC</p>	<p>Indicator nr.1: # of booklets developed for courses in the HBVTC. Baseline: 0 Planned target: 24</p>	<p>100%</p>	<p>Some online teaching resources were developed and delivered through the online training platform. During the first semester of 2021, all project activities had been put on standby. The project board approved at the 6th Project Steering Committee the continuation of the soft component activities. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The online and presential training activities for the 15 managers and administrative staff and for the 30 instructors occurred in 2021 and 2022.</p>	<p>Project reports, monthly reports from the construction supervision firm, pictures.</p>

<p>Output 3.2 - Vocational training courses in the selected areas (R2.1) developed at HBVTC</p>	<p>Indicator nr.1: # of courses conducted in the HBVTC. Baseline: 0 Planned target: 24</p>	<p>0%</p>	<p>Some online teaching resources were developed and delivered through the online training platform. During the first semester of 2021, all project activities had been put on standby. The project board approved at the 6th Project Steering Committee the continuation of the soft component activities. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The online and presential training activities for the 15 managers and administrative staff and for the 30 instructors occurred in 2021 and 2022. The training courses conducted in the VTC of Les Cayes will occur after its inauguration</p>	<p>Project reports, training activities reports</p>
<p>Output 3.3 - Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed</p>	<p>Indicator nr.1: # of promotion actions for gender equity held. Baseline: 0 Planned target: 01</p> <p>Indicator nr.2: # of promotion actions for environmental sustainability held. Baseline: 0 Planned target: 02</p> <p>Indicator nr.3: # of promotion actions for entrepreneurship held. Baseline: 0 Planned target: 02</p>	<p>50%</p>	<p>Some content was shared during the training sessions. The content for gender was passed on to the team of instructors and to the team of managers and administrative support staff, selected by INFP.</p>	<p>Project reports, monthly reports from the construction supervision firm, pictures.</p>

<p>Output 4.1 - Project managed, monitored and evaluated</p>	<p>Indicator nr.1: # of administrative technicians hired to support the project. Baseline: 0 Planned target: 02</p> <p>Indicator nr.2: # of technical coordinator to implement the project. Baseline: 0 Planned target: 01</p> <p>Indicator nr.3: # of senior coordinator hired to implement the project. Baseline: 0 Planned target: 01</p> <p>Indicator nr.4: # of administrative technicians hired to support the project. Baseline: 0 Planned target: 02</p> <p>Indicator nr.5: # of project analysts hired for monitoring and evaluation. Baseline: 0 Planned target: 01</p> <p>Indicator nr.6: Carry out quarterly missions to monitoring and mid-term evaluation. Baseline: 0 Planned target: 4</p> <p>Indicator nr. 7: Auditing Exercises. Baseline: 0</p>	<p>0%. 0 technicians were contracted for SENAI to general and operational project's support at PAP/Haiti.</p> <p>100%. 01 project manager was hired for UNDP Haiti to manage the project and liaison with the Counterparts.</p> <p>0%. 0 team contracted to support the Brazilian Embassy at PAP/Haiti</p> <p>100%. 02 project's analysts were hired for ABC to monitor and co-ordinate the project.</p> <p>0%. 0 project analyst was hired to monitoring and evaluating the project.</p> <p>0 % missions occurred in 2019, 2020 and 2021. 1 mission occurred in 2022.</p> <p>HACT financial Audit in 2022. Implementing Agent audited: SENAI, with satisfactory results.</p>	<p>No missions were held in 2019 because of the turmoil in Haiti and in 2020 and 2021 because of the Covid-19 pandemic. Yet, continuous exchanges were maintained among all project members and partners, aiming to map and overcome project challenges. Also, due to the Covid-19 Pandemic, online tools were used to monitor project implementation. In April 2022, the seventh Steering Committee Meeting was held in Haiti and counted with the participation of UNDP Brazil, UNDP Haiti, ABC and the INFP. UNDP designated personnel to manage, monitor and implement Project activities. Also in 2022 the 8th Project Steering Committee Meeting decided to require the project extension due to the security crisis in Haiti.</p>	<p>Project reports, monthly reports from the construction supervision firm, pictures, exchanges of emails among UNDP Brazil, UNDP Haiti, SENAI, ABC and INFP.</p>
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	Planned target: 1 Indicator nr. 8: Carry out final evaluation. Baseline:0 Planned target: 1	Audit Period: 2021. New audit for Senai is forecasted for 2023.		
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SPOTLIGHT: LES CAYES VTC PROJECT

The project faced several challenges in 2019, 2020 2021 and 2022, as above-mentioned. Among them, one can highlight the unexpected delay to conclude the bidding process for Les Cayes' VTC, together with land title problems, geotechnical challenges and delays in the construction works because of the turmoil in Haiti.

Indeed, a relevant obstacle was the political instability of the country: from September to November 2019 the activities were practically paralyzed and to up to December 2019 the progress rate of the Les Cayes construction was 10 - 15%. Delays therefore accumulated and prevented the achievement of the project objectives.

On top of that, the Covid19 pandemic brought new challenges to project implementation, as it was forcing further delays on Les Cayes' construction and making the strategy of the soft component (face-to-face training) unfeasible in the short term. In this sense, UNDP-Brazil, SENAI and ABC discussed alternatives such as distance training courses to be carried out in parallel to the construction of Les Cayes to speed up project implementation. This alternative was approved at the Fifth Steering Committee Meeting held on July 29, 2020 and a Letter of Agreement between UNDP-Brazil and SENAI was signed to implement the online courses. The online platform was delivered and the first online training courses were held in 2020.

The Project Steering Committee decided to no longer build the third VTC at Saint Marc due to security constraints. The fundamental element was that the security situation was deteriorating in Haiti. The department of Artibonite where the city of Saint-Marc is located had become too insecure with the proliferation of gangs in this region (Savien gang) with its lot of kidnapping, rape and murder. It was impossible for the project team to go to this region or for the firms that will eventually have to build and supervise these works, hence was the decision to concentrate on Fort-Liberté which was in a rather calm region.

However, contrary to expectations, the launch of the tender for the construction of the Vocational School of Fort-Liberté was delayed and when the contract was awarded at the beginning of January 2022, UNDP found out that the firms could not guarantee the end of construction in September 2022, a date coinciding with the operational end of the project due to the recent political instability of the country. Thus, in March 2022, the steering committee of the project decided to abandon the construction of this center. The amount planned for this construction was redirected USD 335,000.00 to the soft part and USD 820,000.00 to the hard part. This amount was used for the benefit of the INFP and the VTC of Les Cayes.

During the first semester of 2021, all project activities had been put on standby. The project board approved at the 6th Project Steering Committee the continuation of the soft component activities. UNDP Brazil and SENAI signed a Letter of Agreement to continue the training activities. The distance and presential training activities were conducted by SENAI and counted with 15 managers and administrative staff and 30 instructors selected by INFP.

In 2022, due to the security situation the project steering committee held the 8th meeting and decided to require the extension of the Haiti Reconstruction Fund (HRF) until December 2024 in order to finalize the project activities. The purchased equipment and inputs are safely stored in a warehouse in Brazil, and will be sent to Haiti the Haiti Reconstruction Fund (HRF) is extended and the project may make new commitments. The project was extended until June 30, 2023 but no expenses will take place in 2023 until a decision about the extension of the HRF.

PROGRAMME INTERVENTIONS

Several meetings and discussions were held, aiming to find alternatives to improve project execution. An example is the development of online training courses for Haitian professional teams using local facilities in Haiti. UNDP-Brazil, SENAI and ABC carried out distance training activities in 2020 and in 2021, in parallel to the construction of Les Cayes to improve project execution.

LESSONS LEARNED

An important learning is to try to avoid design and initiate a project during a transitional government. In addition, it is important to be extreme conservative and cautious– both in term of budget and timing - when considering the political and social cohesion risk. Another lesson learned is the importance of ensuring with all partners, that all legal documents are ready and that the Government have the land property, as it can delay the works and the project. Finally, the importance of shielding the project from continuous renegotiation and redesign, as it will - undoubtedly - affect the project execution.

ADDITIONAL COMMENTS

The Covid19 pandemic brought new challenges that added to previous obstacles/difficulties, pushing the project to new delays and in need of extra time for full execution.

The security crisis in Haiti in 2022 caused the interruption of the project activities. The project extension is crucial so that project results are achieved.

PROGRAMMATIC REVISIONS

See below the summary of the 1st, 2nd and third substantive revisions of this project as per documents attached:

Substantive Revision 1

This project revision has the following objectives:

- i) Extend the project duration until December 31st, 2022.
- ii) Include SENAI as an Implementing Agency partner (IA Code 014196) and reflect the training activities proposed by SENAI at the 6th Steering Committee. The total budget foreseen for the proposed activities is USD 2,421,551.73.
- iii) Update the activities for 2021 and 2022 and the Annual Work Plans.
- iv) Reflect the new project budget as proposed by the project board at the 6th Steering Committee.

RESOURCES

Annex 1 – 6th Steering Committee minutes

2nd BUDGET REVISION – SUBSTANTIVE REVISION

Award ID:	00095226							
Project ID:	00099222							
Project Title:	Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening							
Executing Agency:	FHR - DIM - UNDP Brazil							
Outcome/Atlas Activity	Responsible Party (Implementing Agent)	Fund ID	Donor Name	Atlas Budgetary Account Code	ATLAS Budget Description	Amount (USD) 2021	Amount (USD) 2022	Total Budget
Output 1.1 - Site for the implementation of the Haiti-Brazil Vocational training Centers (HBVTCs) identified	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,102	1,079,359.95	1,587,461
				71600	Travel	10,000	36,000.00	46,000
				SUBTOTAL OUTPUT 1.1		518,101.53	1,115,359.95	1,633,461.48
GMS						36,267.11	78,075.20	114,342.30
TOTAL OUTPUT 1.1						554,368.64	1,193,435.14	1,747,803.78
Output 1.2 - Technological areas to develop training courses in HBVTCs defined	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies	142,155	1,143,290.28	1,285,445.72
				71600	Travel	10,000	3,357.11	13,357
				SUBTOTAL OUTPUT 1.2		152,155.44	1,146,647.39	1,298,802.83
GMS						10,650.88	80,265.32	90,916.20
TOTAL OUTPUT 1.2						162,806.32	1,226,912.71	1,389,719.03
Output 1.3 - Vocational Training Centres built or upgraded to offer initially vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,101.53	1,079,359.95	1,587,461.48
				74100	Professional Services UNDP HAITI	5,000.00	5,000.00	10,000.00
				74200	Audio Visual&Print Prod Costs	5,000	3,037.39	8,037.39
UNDP HAITI SUBTOTAL OUTPUT 1.3						518,101.53	1,087,397.34	1,605,498.87
GMS						36,267.11	76,117.81	112,384.92
TOTAL OUTPUT 1.3						554,368.64	1,163,515.15	1,717,883.79

Output 1.4 - Vocational Training Centers equipped with tools, machinery and furniture for the development of vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72200	Equipment and Furniture	5,000	4,738.32	9,738.32
	UNDP Brazil Dpt. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	112,744.72	--	112,744.72
	UNDP HAITI SUBTOTAL OUTPUT 1.4						5,000.00	4,738.32
GMS						350.00	331.68	681.68
UNDP BRAZIL SUBTOTAL OUTPUT 1.4						112,744.72	--	112,744.72
GMS						7,892.13	--	7,892.13
TOTAL OUTPUT 1.4						125,986.85	5,070.00	131,056.85
TOTAL OUTPUT 1						1,397,530.45	3,588,933.00	4,986,463.45
Output 2.1 - INFP trainers qualified to work in Vocational Training Centres and able to disseminate new knowledge	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.1						221,784.61	423,063.66
GMS						15,524.92	29,614.46	45,139.38
TOTAL OUTPUT 2.1						237,309.54	452,678.12	689,987.66
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.2						222,284.61	498,895.44
GMS						15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.2						237,844.54	533,818.12	771,662.66

Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centres	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78
				71600	Travel	1,333.33	202,612.38	203,945.72
	SUBTOTAL OUTPUT 2.3						222,284.61	498,895.44
GMS						15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.3						237,844.54	533,818.12	771,662.66
Total Output 2						712,998.61	1,520,314.36	2,233,312.97
Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTCs	UNDP BRAZIL/Dept ID 48801. UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				64300	Staff Mgmt Costs - IP Staff	58,472.10	448,256.71	506,728.81
				74200	Audio Visual&Print Prod Costs (74220)	5,000.00	11,000.00	16,000.00
				74500	Miscellaneous Expenses (74596)	30,000.00	55,000.00	85,000.00
	UNDP BRAZIL/UNDP HAITI SUBTOTAL OUTPUT 3.1						157,059.91	679,291.90
GMS						10,994.19	47,550.43	58,544.63
TOTAL OUTPUT 3.1						168,054.11	726,842.33	894,896.44
Output 3.2 -Vocational training courses in the selected areas (R2.1) developed at HBVTCs	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				72300	Materials & Goods	10,000.00	23,000.04	33,000.04
				73100	Rental & Maintenance-Premises	5,000.00	4,000.00	9,000.00
	SUBTOTAL OUTPUT 3.2						78,587.81	192,035.23
GMS						5,501.15	13,442.47	18,943.61
TOTAL OUTPUT 3.2						84,088.96	205,477.70	289,566.66

Output 3.3 -Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				61100	Salary Costs - NP Staff	10,000.00	10,589.93	20,589.93
				71400	Contractual Services - Individ	5,000.00	4,000.00	9,000.00
				74200	Audio Visual&Print Prod Costs	5,000.00	8,000.00	13,000.00
				71600	Travel	5,000.00	5,000.00	10,000.00
SUBTOTAL OUTPUT 3.3						88,587.81	192,625.12	281,212.93
GMS						6,201.15	13,483.76	19,684.91
TOTAL OUTPUT 3.3						94,788.96	206,108.88	300,897.84
Total Output 3						346,932.03	1,138,428.91	1,485,360.94
Output 4.1 - Project managed, monitored and evaluated	UNDP Brazil Dept. ID 48801	30000	11502	71600	Travel	5,000.00	500.00	5,500.00
				72100	Contractual Services-Companies (SENAI)	150,115.16	150,115.16	300,230.32
				71400	Contractual Services - Individ	39,736.56	200,500.00	240,236.56
				72400	Courier Charges	5,000.00	500.00	5,500.00
				72300	Materials & Goods	5,000.00	500.00	5,500.00
				72100	Contractual Services-Companies	10,000.00	761.68	10,761.68
				74500	Miscellaneous Expenses (74515 - Claims)	5,000.00	500.00	5,500.00
				74110	Audit Fees	0.00	30,000.00	30,000.00
				73500	Reimbursement Costs (73505)	5,000.00	500.00	5,500.00
				73100	Rental & Maintenance-Premises	5,000.00	500.00	5,500.00
	UNDP Haiti Dpt. ID 50803	30000	11502	64300	Local Consultants	200,082.87	477,909.14	677,992.01
				71600	Travel	5,000.00	1,000.00	6,000.00
				74700	Transport, Shipping and Handle	5,000.00	1,966.17	6,966.17
				73400	Rental & Maint of Other Equip	5,000.00	1,966.17	6,966.17
				72500	Supplies (72510 Publications)	5,000.00	1,966.17	6,966.17
				72200	Equipment and Furniture	57,111.13	3,825.63	60,936.76
UNDP BRAZIL SUBTOTAL OUTPUT 4.1						229,851.72	384,376.84	614,228.56
GMS						16,089.62	26,906.38	42,996.00
UNDP HAITI SUBTOTAL OUTPUT 4.1						277,194.00	488,633.28	765,827.28
GMS						19,403.58	34,204.33	53,607.91
Total Output 4						542,538.92	934,120.83	1,476,659.75
TOTAL						3,000,000.00	7,181,797.10	10,181,797.10

Substantive Revision 2

Project Description:

This project revision has the following objectives:

- i) Extend the project duration until December 31st, 2022.
- ii) Include SENAI as an Implementing Agency partner (IA Code 014196) and reflect the training activities proposed by SENAI at the 6th Steering Committee. The total budget foreseen for the proposed activities is USD 2,421,551.73.
- iii) Update the activities for 2021 and 2022 and the Annual Work Plans.
- iv) Reflect the new project budget as proposed by the project board at the 6th Steering Committee.

Award ID:	00095226							
Project ID:	00099222							
Project Title:	Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening							
Executing Agency:	FHR - DIM - UNDP Brazil							
Outcome/Atlas Activity	Responsible Party (Implementing Agent)	Fund ID	Donor Name	Atlas Budgetary Account Code	ATLAS Budget Description	Amount (USD) 2021	Amount (USD) 2022	Total Budget
Output 1.1 - Site for the implementation of the Haiti-Brazil Vocational training Centers (HBVTCs) identified	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,102	1,079,359.95	1,587,461
				71600	Travel	10,000	36,000.00	46,000
				SUBTOTAL OUTPUT 1.1		518,101.53	1,115,359.95	1,633,461.48
GMS						36,267.11	78,075.20	114,342.30
TOTAL OUTPUT 1.1						554,368.64	1,193,435.14	1,747,803.78
Output 1.2 - Technological areas to develop training courses in HBVTCs defined	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies	142,155	1,143,290.28	1,285,445.72
				71600	Travel	10,000	3,357.11	13,357
				SUBTOTAL OUTPUT 1.2		152,155.44	1,146,647.39	1,298,802.83
GMS						10,650.88	80,265.32	90,916.20
TOTAL OUTPUT 1.2						162,806.32	1,226,912.71	1,389,719.03
Output 1.3 - Vocational Training Centres built or upgraded to offer initially vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	508,101.53	1,079,359.95	1,587,461.48
				74100	Professional Services UNDP HAITI	5,000.00	5,000.00	10,000.00
				74200	Audio Visual&Print Prod Costs	5,000	3,037.39	8,037.39
UNDP HAITI SUBTOTAL OUTPUT 1.3						518,101.53	1,087,397.34	1,605,498.87
GMS						36,267.11	76,117.81	112,384.92
TOTAL OUTPUT 1.3						554,368.64	1,163,515.15	1,717,883.79

Output 1.4 - Vocational Training Centers equipped with tools, machinery and furniture for the development of vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72200	Equipment and Furniture	5,000	4,738.32	9,738.32	
	UNDP Brazil Dpt. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	112,744.72	--	112,744.72	
	UNDP HAITI SUBTOTAL OUTPUT 1.4						5,000.00	4,738.32	9,738.32
						GMS	350.00	331.68	681.68
UNDP BRAZIL SUBTOTAL OUTPUT 1.4							112,744.72	--	112,744.72
						GMS	7,892.13	--	7,892.13
TOTAL OUTPUT 1.4							125,986.85	5,070.00	131,056.85
TOTAL OUTPUT 1							1,397,530.45	3,588,933.00	4,986,463.45
Output 2.1 - INFP trainers qualified to work in Vocational Training Centres and able to disseminate new knowledge	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56	
				71600	Travel	1,333.33	202,612.38	203,945.72	
	SUBTOTAL OUTPUT 2.1						221,784.61	423,063.66	644,848.28
						GMS	15,524.92	29,614.46	45,139.38
TOTAL OUTPUT 2.1							237,309.54	452,678.12	689,987.66
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56	
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78	
				71600	Travel	1,333.33	202,612.38	203,945.72	
	SUBTOTAL OUTPUT 2.2						222,284.61	498,895.44	721,180.05
						GMS	15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.2							237,844.54	533,818.12	771,662.66
Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centres	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	220,451.28	220,451.28	440,902.56	
				72100	Contractual Services-Companies	500.00	75,831.78	76,331.78	
				71600	Travel	1,333.33	202,612.38	203,945.72	
	SUBTOTAL OUTPUT 2.3						222,284.61	498,895.44	721,180.05
						GMS	15,559.92	34,922.68	50,482.60
TOTAL OUTPUT 2.3							237,844.54	533,818.12	771,662.66
Total Output 2							712,998.61	1,520,314.36	2,233,312.97
Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTCs	UNDP BRAZIL/Dept ID 48801. UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00	
				64300	Staff Mgmt Costs - IP Staff	58,472.10	448,256.71	506,728.81	
				74200	Audio Visual&Print Prod Costs (74220)	5,000.00	11,000.00	16,000.00	
				74500	Miscellaneous Expenses (74596)	30,000.00	55,000.00	85,000.00	
	UNDP BRAZIL/UNDP HAITI SUBTOTAL OUTPUT 3.1						157,059.91	679,291.90	836,351.81
						GMS	10,994.19	47,550.43	58,544.63
TOTAL OUTPUT 3.1							168,054.11	726,842.33	894,896.44
Output 3.2 - Vocational training courses in the selected areas (R2.1) developed at HBVTCs	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00	
				72300	Materials & Goods	10,000.00	23,000.04	33,000.04	
				73100	Rental & Maintenance-Premises	5,000.00	4,000.00	9,000.00	
	SUBTOTAL OUTPUT 3.2						78,587.81	192,035.23	270,623.04
						GMS	5,501.15	13,442.47	18,943.61
TOTAL OUTPUT 3.2							84,088.96	205,477.70	289,566.66

Output 3.3 -Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	63,587.81	165,035.19	228,623.00
				61100	Salary Costs - NP Staff	10,000.00	10,589.93	20,589.93
				71400	Contractual Services - Individ	5,000.00	4,000.00	9,000.00
				74200	Audio Visual&Print Prod Costs	5,000.00	8,000.00	13,000.00
				71600	Travel	5,000.00	5,000.00	10,000.00
SUBTOTAL OUTPUT 3.3						88,587.81	192,625.12	281,212.93
GMS						6,201.15	13,483.76	19,684.91
TOTAL OUTPUT 3.3						94,788.96	206,108.88	300,897.84
Total Output 3						346,932.03	1,138,428.91	1,485,360.94
Output 4.1 - Project managed, monitored and evaluated	UNDP Brazil Dept. ID 48801	30000	11502	71600	Travel	5,000.00	500.00	5,500.00
				72100	Contractual Services-Companies (SENAI)	150,115.16	150,115.16	300,230.32
				71400	Contractual Services - Individ	39,736.56	200,500.00	240,236.56
				72400	Courier Charges	5,000.00	500.00	5,500.00
				72300	Materials & Goods	5,000.00	500.00	5,500.00
				72100	Contractual Services-Companies	10,000.00	761.68	10,761.68
				74500	Miscellaneous Expenses (74515 - Claims)	5,000.00	500.00	5,500.00
				74110	Audit Fees	0.00	30,000.00	30,000.00
				73500	Reimbursement Costs (73505)	5,000.00	500.00	5,500.00
				73100	Rental & Maintenance-Premises	5,000.00	500.00	5,500.00
UNDP HAITI Dpt. ID 50803	30000	11502	64300	Local Consultants	200,082.87	477,909.14	677,992.01	
			71600	Travel	5,000.00	1,000.00	6,000.00	
			74700	Transport, Shipping and Handle	5,000.00	1,966.17	6,966.17	
			73400	Rental & Maint of Other Equip	5,000.00	1,966.17	6,966.17	
			72500	Supplies (72510 Publications)	5,000.00	1,966.17	6,966.17	
			72200	Equipment and Furniture	57,111.13	3,825.63	60,936.76	
UNDP BRAZIL SUBTOTAL OUTPUT 4.1						229,851.72	384,376.84	614,228.56
GMS						16,089.62	26,906.38	42,996.00
UNDP HAITI SUBTOTAL OUTPUT 4.1						277,194.00	488,633.28	765,827.28
GMS						19,403.58	34,204.33	53,607.91
Total Output 4						542,538.92	934,120.83	1,476,659.75
TOTAL						3,000,000.00	7,181,797.10	10,181,797.10

Substantive Revision 3

This project revision has the following objectives:

- i) Update the activities and the 2022 Annual Work Plan to reflect the decisions made by the Project Board at the 7th Project Steering Committee Meeting; and
- ii) Adjust the new project budget for the hard and soft components according to the decisions made by the Project Steering Committee.

Obs.: Justification of cover page variation of USD 609,757.68 is found enclosed.

Award ID:	00095226					
Project ID:	00099222					
Project Title:	Support to Technical and Vocational Education and Training in Haiti through the Establishment of a Vocational Training Center and Related Institutional Strengthening					
Executing Agency:	FHR - DIM - UNDP Brazil					
Outcome/Atlas Activity	Responsible Party (Implementing Agent)	Fund ID	Donor Name	Atlas Budgetary Account Code	ATLAS Budget Description	Total Budget 2022 (USD)
Output 1.1 - Site for the implementation of the Haiti-Brazil Vocational training Center (HBVTC) identified	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	720,571.09
				71600	Travel	6,000.00
				SUBTOTAL OUTPUT 1.1		726,571.09
GMS						50,859.98
TOTAL OUTPUT 1.1						777,431.07
Output 1.2 - Technological areas to develop training courses in HBVTC defined	UNDP Brazil Dept. ID 48801	30000	11502	71300	Local Consultants	15,000.00
				72100	Contractual Services-Companies	2,225,792.97
				71600	Travel	200,000.00
SUBTOTAL OUTPUT 1.2						2,440,792.97
GMS						170,855.51
TOTAL OUTPUT 1.2						2,611,648.48
Output 1.3 - Vocational Training Centre built or upgraded to offer initially vocational training courses	UNDP Haiti Dpt. ID 50803	30000	11502	72100	Contractual Services-Companies	1,234,589.79
				74100	Professional Services	5,000.00
				74200	Audio Visual&Print Prod Costs	3,037.39
SUBTOTAL OUTPUT 1.3						1,242,627.18
GMS						86,983.90
TOTAL OUTPUT 1.3						1,329,611.08

Output 1.4 - Vocational Training Center equipped with tools, machinery and furniture for the development of vocational training courses	UNDP Haiti Dpt. ID 50803/UNDP Brazil Dpt. ID 48801	30000	11502	72200	Equipment and Furniture	4,738.32
	UNDP Brazil Dpt. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	112,744.72
	SUBTOTAL OUTPUT 1.4					
GMS						8,223.81
TOTAL OUTPUT 1.4						125,706.85
TOTAL OUTPUT 1						4,844,397.48
Output 2.1 - INFP trainers qualified to work in Vocational Training Centre and able to disseminate new knowledge	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	330,841.88
				72100	Contractual Services-Companies	50,554.52
				71600	Travel	350,104.53
	SUBTOTAL OUTPUT 2.1					
GMS						51,205.06
TOTAL OUTPUT 2.1						782,705.99
Output 2.2 - INFP technicians trained to identify demands, job profiles, curriculum design and certification	UNDP Brazil Dept. ID 48801	30000	11502	71300	Local Consultants	10,000.00
				72100	Contractual Services-Companies (SENAI)	330,841.88
				72100	Contractual Services-Companies	50,554.52
				75700	Local Training	10,000.00
	SUBTOTAL OUTPUT 2.2					
GMS						28,097.75
TOTAL OUTPUT 2.2						429,494.14

Output 2.3 - Managers and administrative support staff of INFP prepared to act in Vocational Training Centre	UNDP Brazil Dept. ID 48801	30000	11502	72100	Contractual Services-Companies (SENAI)	330,841.88
				72100	Contractual Services-Companies	50,554.52
				71600	Travel	350,104.53
				SUBTOTAL OUTPUT 2.3		
GMS						51,205.06
TOTAL OUTPUT 2.3						782,705.99
Total Output 2						1,994,906.12
Output 3.1 - Teaching resources (printed) of selected areas (R2.1) developed for application in professional training courses at HBVTC	UNDP BRAZIL/Dept ID 48801. UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	194,660.13
				72100	Contractual Services-Companies	10,000.00
				64300	Staff Mgmt Costs - IP Staff	16,589.93
				74200	Audio Visual&Print Prod Costs	4,000.00
				74500	Miscellaneous Expenses	10,000.00
				73500	Reimbursement Costs (73505)	4,000.00
SUBTOTAL OUTPUT 3.1			239,250.06			
GMS						16,747.50
TOTAL OUTPUT 3.1						255,997.57
Output 3.2 -Vocational training courses in the selected areas (R2.1) developed at HBVTC	UNDP Brazil Dept. ID 48801 UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	194,660.13
				72300	Materials & Goods	21,000.04
				73100	Rental & Maintenance-Premises	10,000.00
				74100	Professional Services	4,000.00
SUBTOTAL OUTPUT 3.2			229,660.17			
GMS						16,076.21
TOTAL OUTPUT 3.2						245,736.39

Output 3.3 -Actions to promote Gender Equity, Environmental Sustainability and Entrepreneurship developed	UNDP Brazil Dept. ID 48801 UNDP Haiti Dept. ID 50803	30000	11502	72100	Contractual Services-Companies (SENAI)	194,660.13
				61100	Salary Costs - NP Staff	41,023.07
				71400	Contractual Services - Individ	6,000.00
				74200	Audio Visual&Print Prod Costs	6,000.00
				71600	Travel	11,000.00
SUBTOTAL OUTPUT 3.3						258,683.20
GMS						18,107.82
TOTAL OUTPUT 3.3						276,791.03
Total Output 3						778,524.98
	UNDP Brazil Dept. ID 48801	30000	11502	71600	Travel	500.00
				72100	Contractual Services-Companies (SENAI)	300,230.33
				71400	Contractual Services - Individ	200,500.00
				72400	Courier Charges	500.00
				72300	Materials & Goods	500.00
				72100	Contractual Services-Companies	761.68
				74500	Miscellaneous Expenses (74515 - Claims)	500.00
				74110	Audit Fees	30,000.00
				73500	Reimbursement Costs (73505)	500.00
				73100	Rental & Maintenance-Premises	500.00

Output 4.1 - Project managed, monitored and evaluated	UNDP Haiti Dpt. ID 50803	30000	11502	64300	Staff Mgmt Costs - IP Staff	31,850.54
				71300	Local Consultants	100,000.00
				71400	Contractual Services - Individ	140,451.12
				71600	Travel	1,000.00
				74700	Transport, Shipping and Handle	1,966.17
				73400	Rental & Maint of Other Equip	1,966.17
				72500	Supplies (72510 Publications)	1,966.17
				72200	Equipment and Furniture	1,966.12
				72800	Information Technology Equipment	1,859.51
				UNDP BRAZIL SUBTOTAL OUTPUT 4.1		
GMS					37,414.44	
UNDP HAITI SUBTOTAL OUTPUT 4.1					283,025.80	
GMS					19,811.81	
Total Output 4					874,744.06	
TOTAL					8,492,572.63	

Les Cayes Works – Jan/ 2020

Finished reinforcement awaiting the pouring of concrete



Finished reinforcement awaiting the pouring of concrete



Putting in place concrete of cleanliness and starting of the reinforcement



Finished reinforcement awaiting the pouring of concrete



Second layer of backfill in classrooms awaiting compaction test by the building laboratory (LNBTP)



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – Feb/2020



Les Cayes Works – March/2020



Gabion protective wall in the river



Les Cayes Works – April/2020





Les Cayes Works – May/2020



Les Cayes Works – June/2020





Les Cayes Work – Early 2021











Training courses in Brazil

Managers and administrative staff – February 2022



